Inner City Revitalisation in a nutshell

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Part 1

Getting the link between

Inner city revitalisation and sustainable urban development

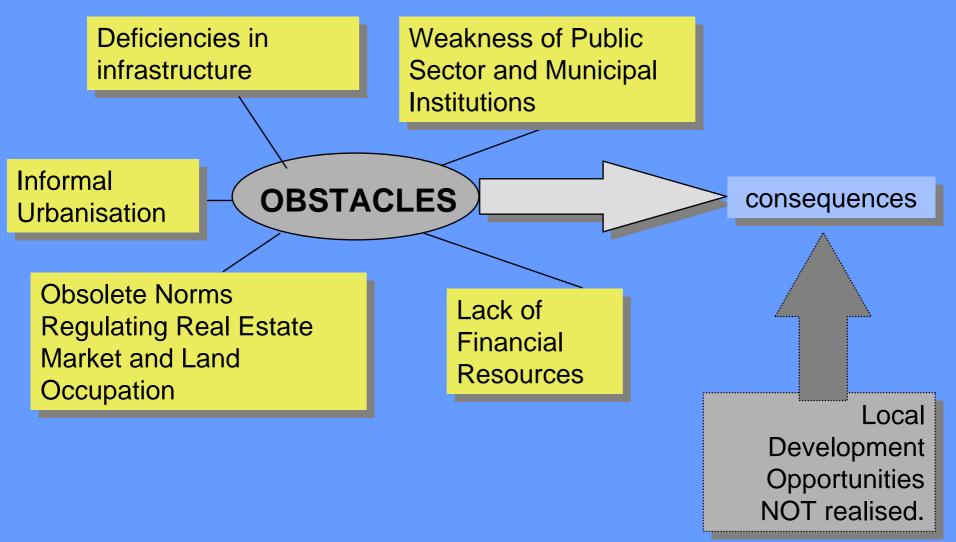
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Understanding the Shift in Paradigm

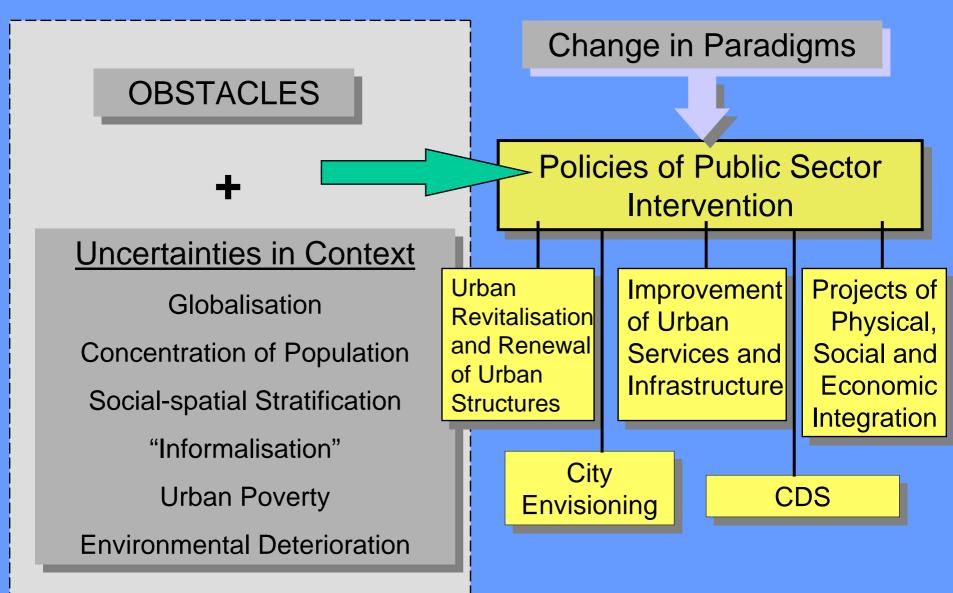
The economics of cities

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Bottlenecks impeding well-functioning of the city



Effects on Policies and City Development Strategies

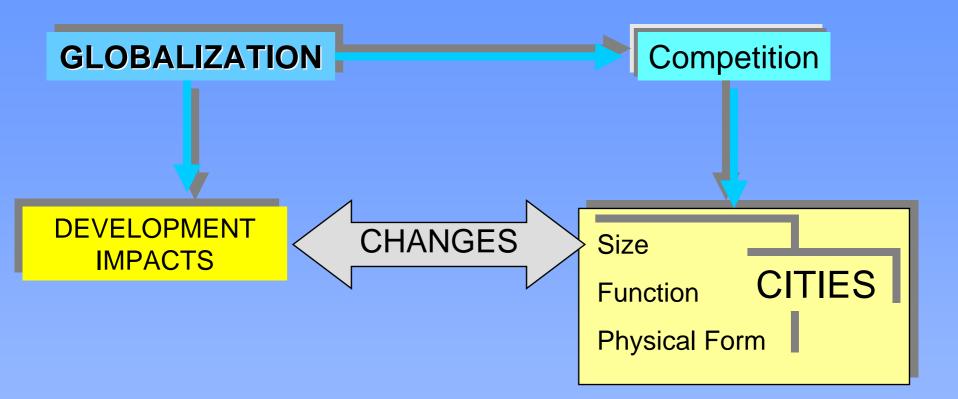


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Understanding the Shift in Paradigm

Searching efficiencies in city form: compactness X sprawl



LARGE CITIES

Increases water usage per capita

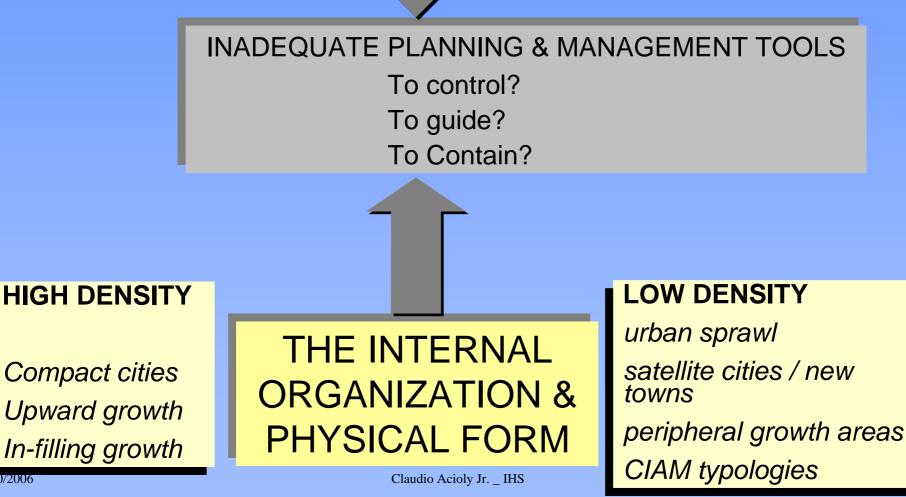
Loss of agricultural lands

Negative environmental changes

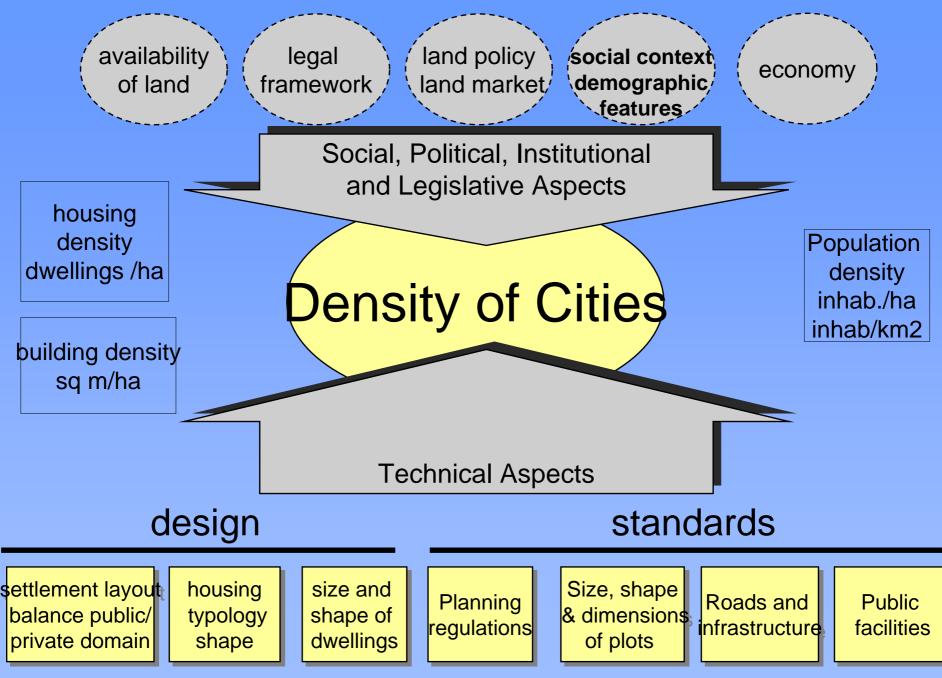
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SMALL CITIES

Increase costs of urbanization Inefficiencies in scale

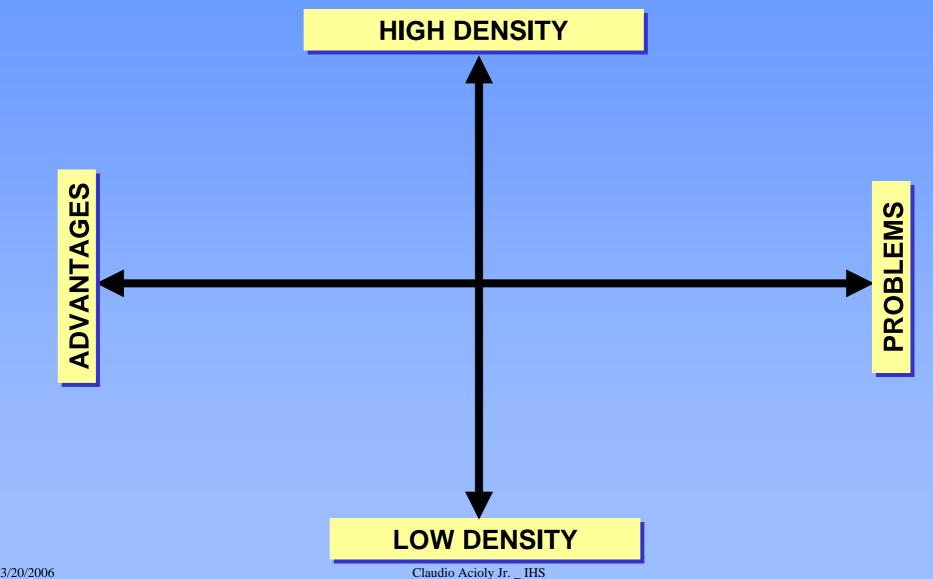


THE SIZE



Source: Acioly & Davidson, Urban Densities, 1996; Densidade Urbana e Gestão Urbana, 1998.

High and Low Densities are associated to Problems and Opportunities



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Compact City advantages?

High Density

Social integration & vitality Public transport viable Economic viability Cost-effective infrastructure Reduced car dependency Quality of life 'urban values' Congestion Crowded public transport Air and noise pollution Loss of open space

Less congestion Less pollution Green spaces Quality of Life 'rural values'

Advantages

High cost of infrastructure Social isolation & exclusion Public transport uneconomic Loss of agricultural land Car dependency

Low Density

Source: Acioly & Davidson, Urban Densities, 1996; Densidade Urbana e Gestão Urbana, 1998. ^{3/20/2006} Claudio Acioly Jr. _ IHS

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The compact city

- A well known urban form?
 - -High density built form
 - -Mixture of uses
 - The city is 'contained'
 - Diverse, in terms of social and economic activities

Amsterdam - an archetypal compact city?

The second s

1. Contractor

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Claims for the Compact City

The compact city is claimed to be:

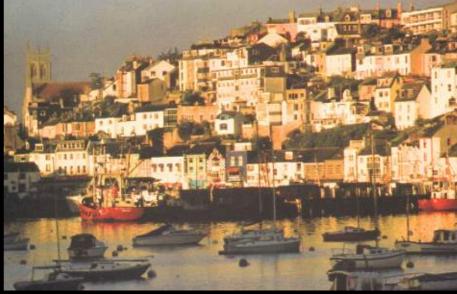
- Spatially sustainable
- Environmentally sound
- -Efficient for transport
- Socially beneficial
- -Economically viable
- The claims are not all proven

Spatially sustainable

- Urban containment, reduces urban sprawl
- Protects and preserves the countryside
- Uses existing urban land efficiently: regeneration and re-use encouraged

Source: Compact Cities and Urban Forms, Mike Jenks.





Environmentally sound

- Compact urban forms less need to travel
- Reduced harmful emissions of greenhouse gases
- Energy conservation through higher densities

Source: Compact Cities and Urban Forms, Mike Jenks.



Efficient for transport

- Close proximity of work, home and leisure helps reduce car use
- Higher density living makes public transport viable
- Urban forms encourage public transport use, cycling and walking





Economically viable

- High densities of people support the provision of services and viability of businesses
- High intensity of economic activity can support local supply chains
- Infrastructure can be provided at lower unit cost

Source: Compact Cities and Urban Forms, Mike Jenks.

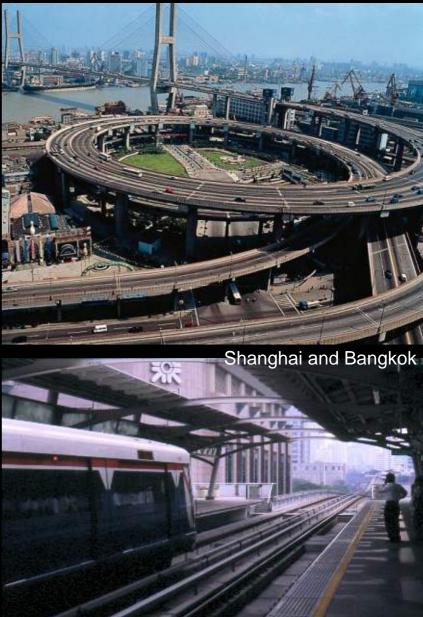




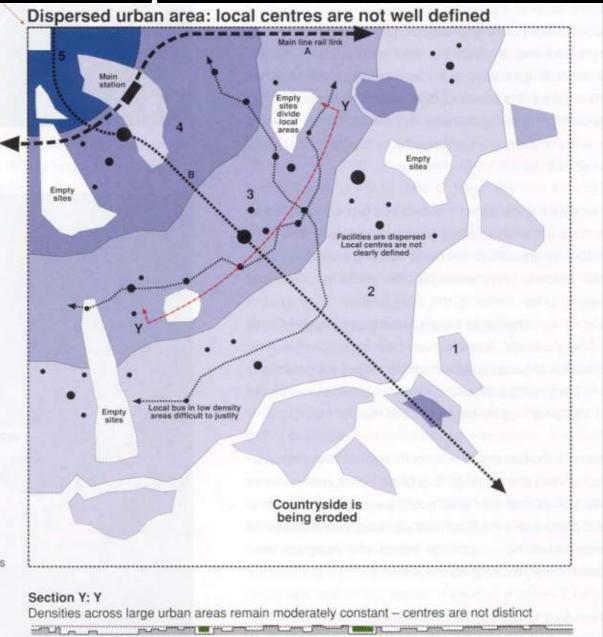
Environment and transport

- High densities alone are not sufficient to ensure good public transport
- High density + investment + strong government promotes good public transport
- High density + poverty will lead to 'sustainable' modes of travel
 but is socially unsustainable

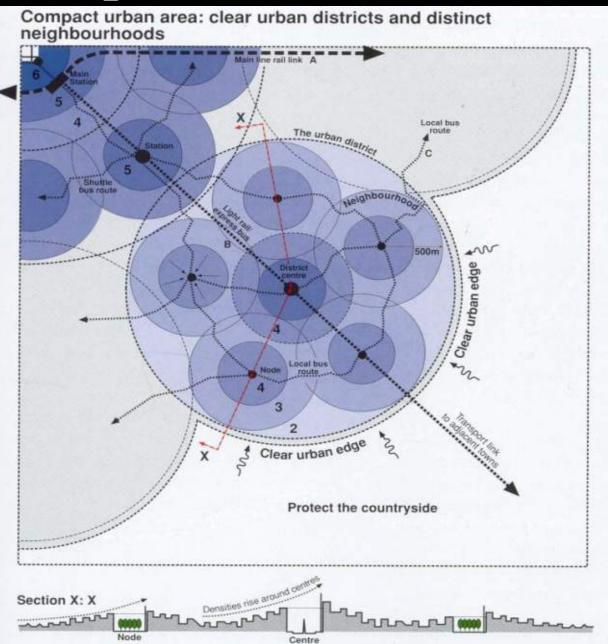




From dispersed urban forms.....



...to compact & sustainable forms





The Opportunities found in Inner Cities.

How to reverse adverse trends threatening its potentials?

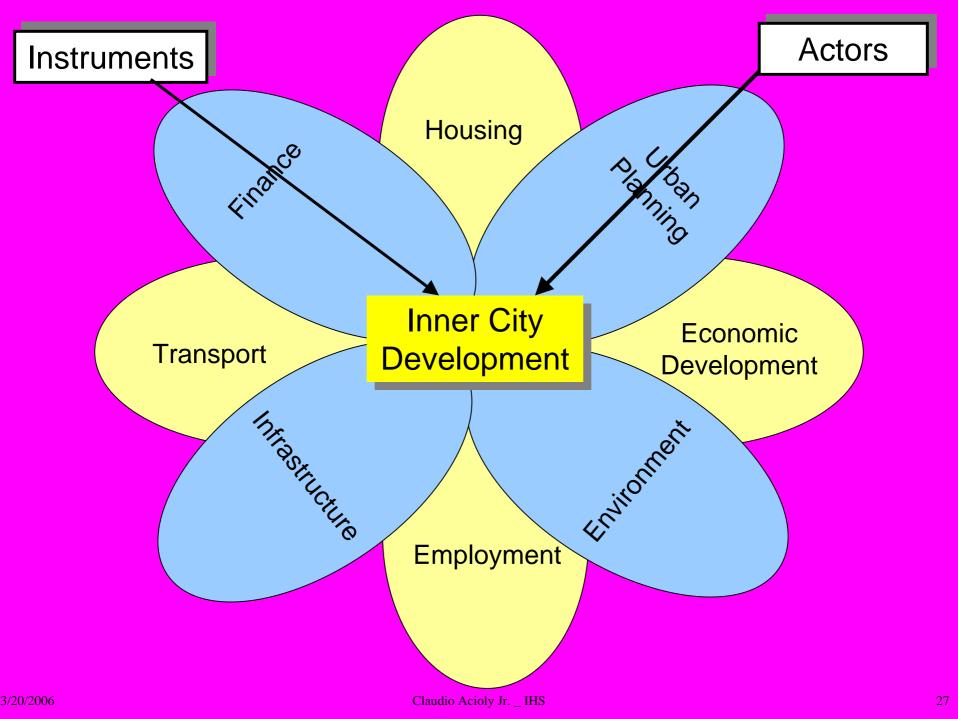
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If cities are considered the motor of development, the inner cities should be regarded as a pivotal constituent of this engine.

Inner City Development Policies

- 1. Reversal of peripheral & suburban development
- 2. Emphasizes urban consolidation & maximisation of public investments
- 3. Sustainable Urban Development
- 4. Property investments and local economic development
- 5. Inseparable part of city regeneration programmes
- 6. Supports job creation
- 7. New housing opportunities
- 8. Revival of historical tourism and urban entertainment
- 9. Strengthening traffic and transport planning





São Paulo's inner city: facts and figures

São Paulo's Inner City	1980	1991	2000
Resident Population	751,874	651,185	526,600

Population Growth	1980-1991	1991-2000
São Paulo's inner city	-1.30 %	-2.33 %
Municipality of São Paulo	+1.16 %	+0.85%

	São Paulo all	Inner City
Rented Housing	28.8 %	51.0 %
Empty/Vacant Housing	11.8 %	17.5 %
Employment per hectare	51 jobs/ha	216 jobs/ha

DEFINITIONS BY MUNICIPAL GOVERNMENT

INNER CITY:

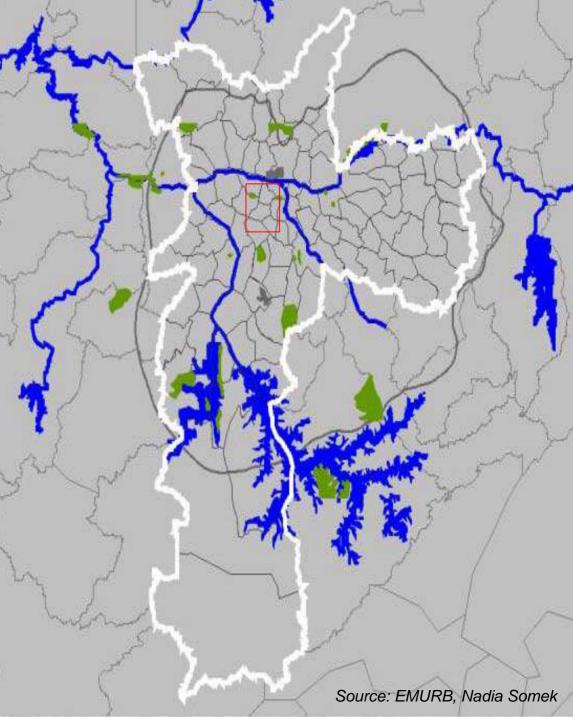
•10 districts:
•Sé, República, Bom Retiro, Santa Cecília, Consolação,Bela Vista, Liberdade e Cambuci, Brás e Pari

INNER CITY CORE:

•02 districts:•Sé e República.

INSTITUTIONAL INNER CITY:

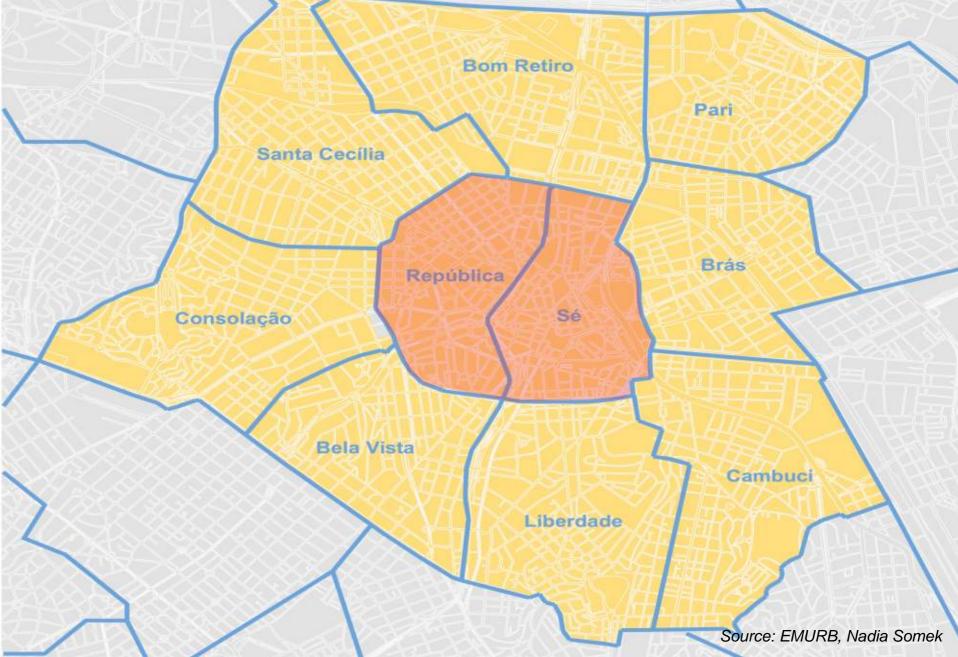
Jurisdictional boundaries of the submunicipality "Sé" •08 districts: •República, Bom Retiro, Santa Cecília, Consolação, Bela Vista, Liberdade e Cambuci



São Paulo's inner city

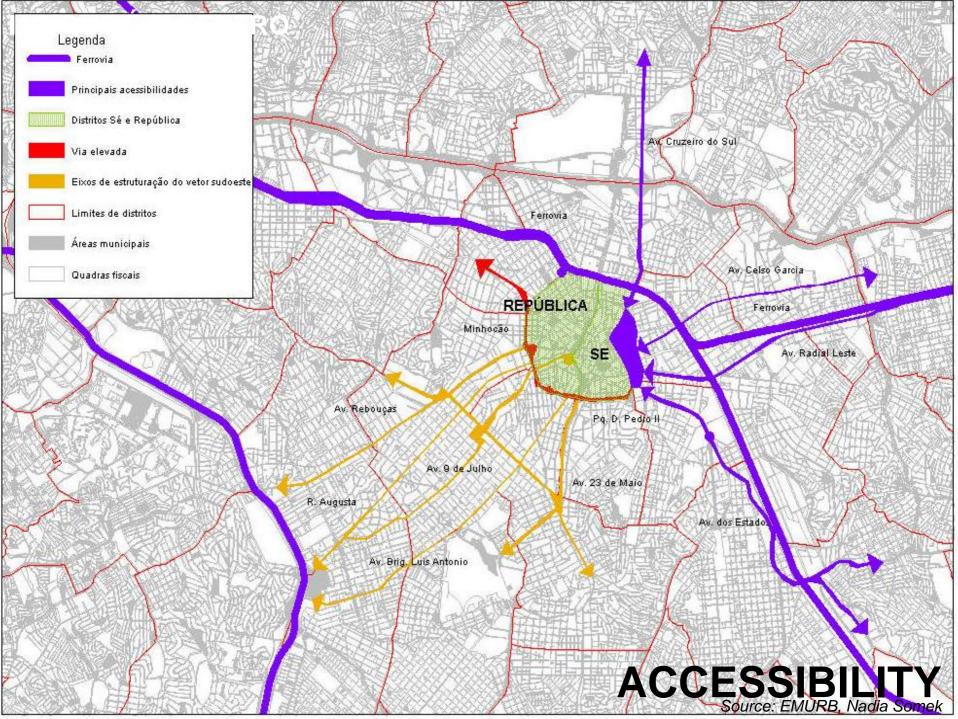
- Provides 11% of the employment opportunities of the entire city;
- Up to 25,000 people employed in the banking sector actually work in São Paulo's inner city.
- 2.5 million people circulate daily through the inner city from which only 0.5 million resides there.
- Stock exchange market (BOVESPA) and Commodities Exchange Market (BM & F) with headquarters situated in the heart of the inner city mobilise US \$ 25 billion/day and generate 11,000 jobs alone.
- 284 bus lines, 2 railroad stations and 2 underground metro lines with 7 stations are situated in São Paulo's inner city

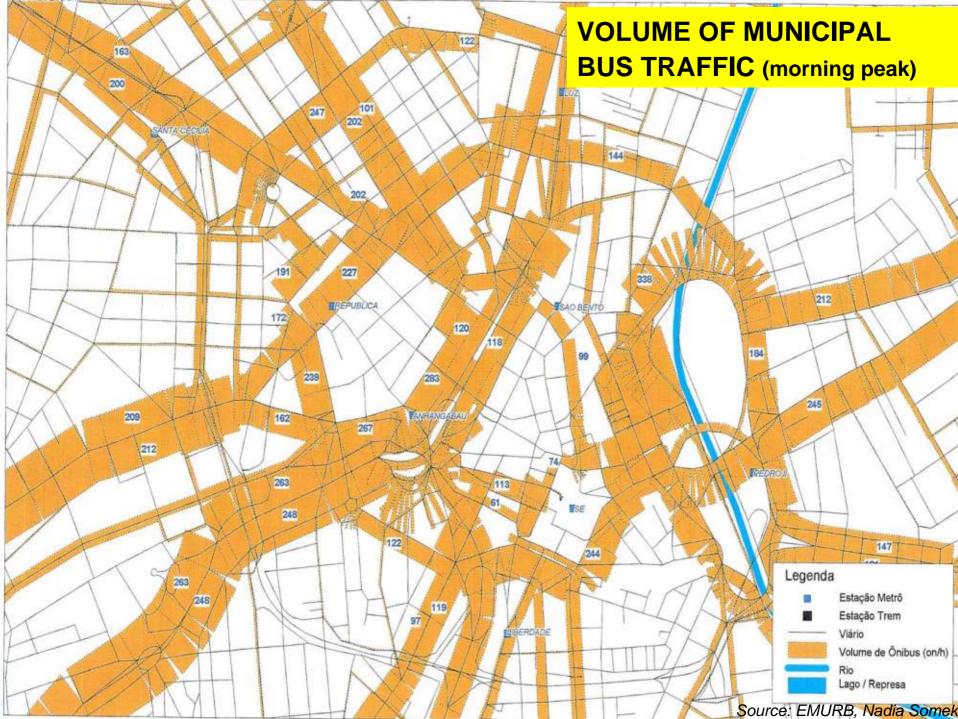
INNER CITY CORE: Districts Sé & Replubica



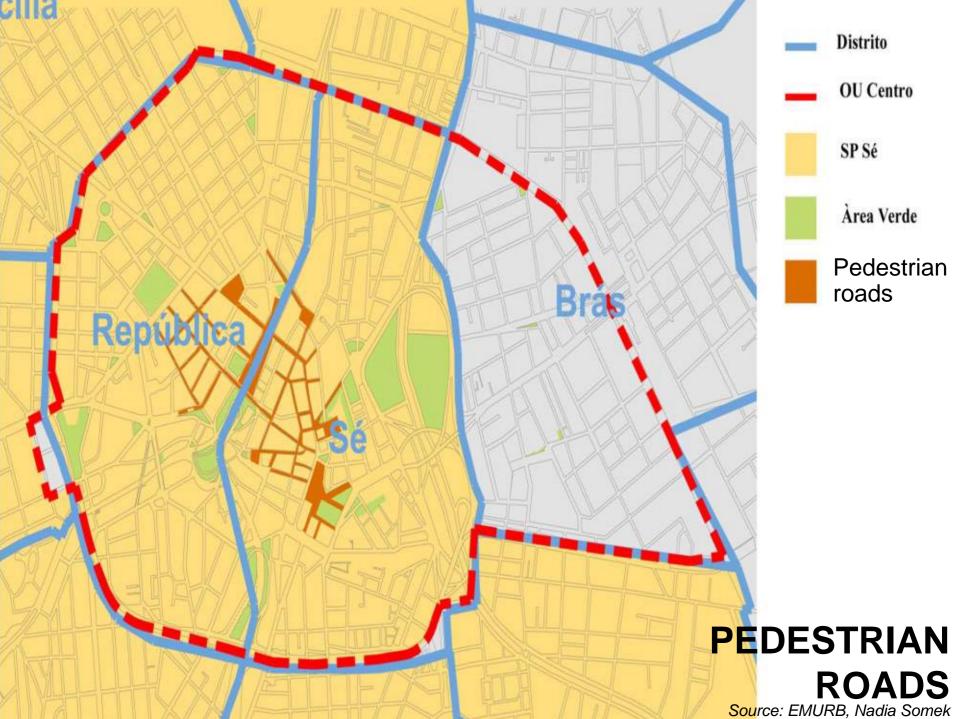
INNER CITY CORE: Districts Sé & Replubica

- Total Area: 4,4 km2 Population: 69.977 inhab (0,7% total)
- 50% resident population in economic active age
- 65% of population earns 10 minimum salaries
- 17% of population above 40 years
- 30% of population homeless living on streets (10.500 persons)
- **Final Destination of 29% public transport**
- Fluctuating population: 2 million/day
- 8% formal employment of Municipality
- 57 public buildings and 910 buildings under preservation law









Part 2

Getting the right approaches



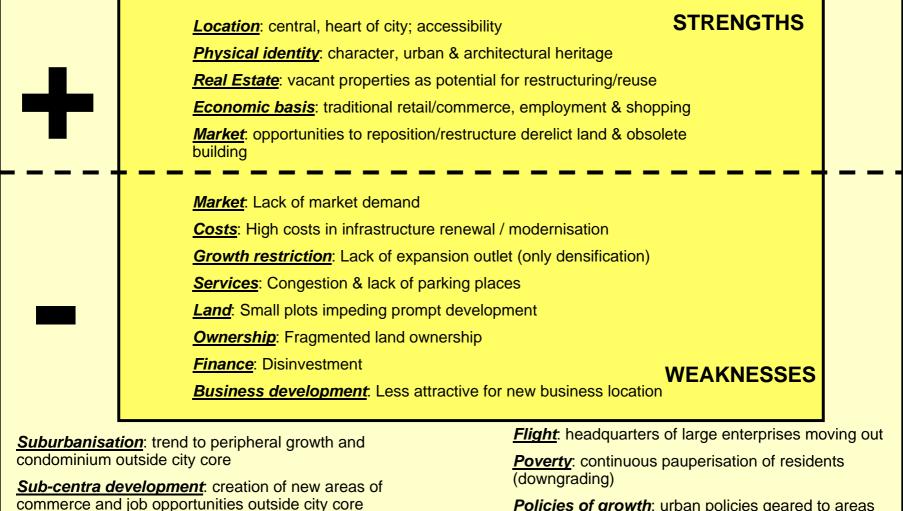
BUT can problems be transformed into opportunities?

OPPORTUNITIES

<u>Redevelopment</u>: reuse of real estate/buildings/land <u>City image</u>: openings for 'flagship' projects *Funding*: sensitiveness for resource mobilisation <u>Attractiveness</u>: visual impact once intervention is successful

Interest for cultural identity by investors/private sector

Range of accessibility alternatives



Policies of growth: urban policies geared to areas outside city core

THREATS

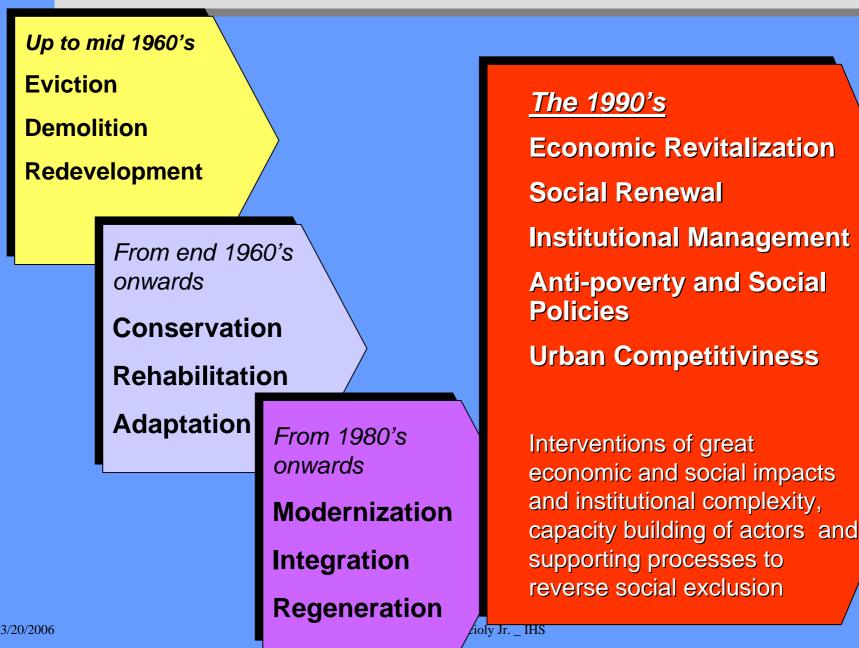


What do we know that we don't know?

The practice of more than 50 years in urban revitalisation teaches us a number of lessons!

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The Experience of Urban Renewal in Europe



Different Generations of Urban Revitalisation Projects

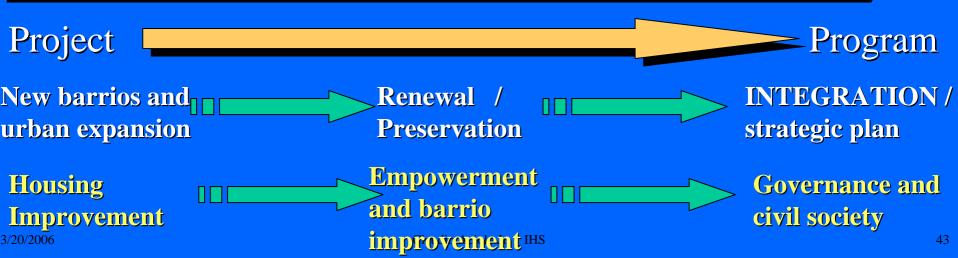
First Generation Second Generati Third Generation

- Enphasis on new neighbourhood & housing typologies
- Sanitarist discourse Project Coordination G
- Sector vision

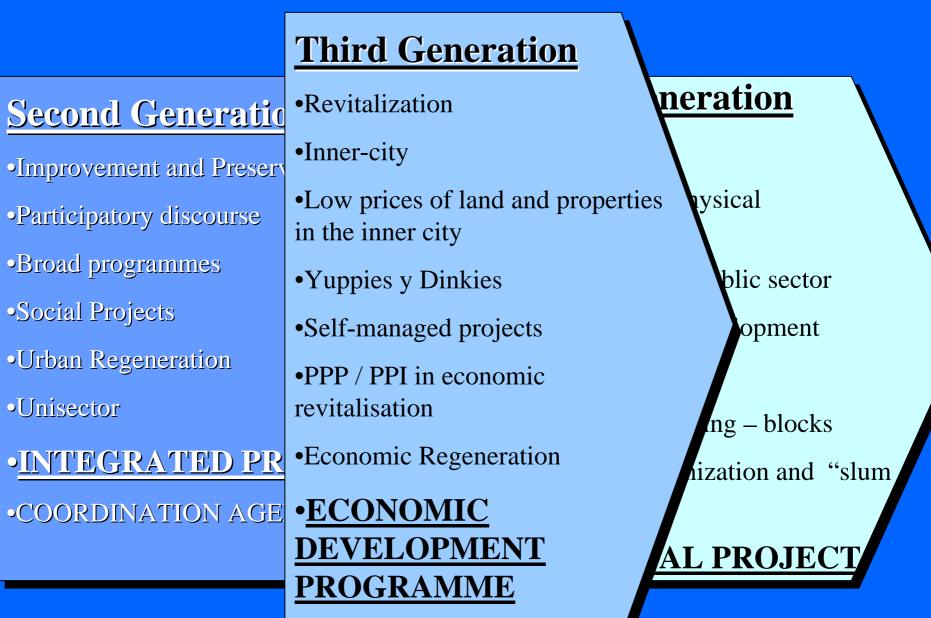
- Enphasis on physical te physical plan
 Enphasis on integrated plan
 Integration and social
 - •Community Discourse
 - ct Coordination G •Institutional and
 - Neighbourhood vision housing policies
- organisational frameworks
- •Programme vision

inclusion vision

• Strategic discourse



Generation of Revitalization Projects: UK experience



Retrospective of Urban <u>Revitalisation: GLASGOW, Scotland</u>

<u>RENEWAL</u>

<u> 1955 – 1970</u>



<u> 1968 - 1989</u>

<u>REGENERATION</u> <u>1975 – 1985</u>



Retrospective of Urban Revitalisation: GLASGOW, Scotland

RENEWAL

<u> 1955 - 1970</u>

Regional Plan (46) Master Plan (54,60) Transport Plan (67)

Demolition and eradication of slums

Renewal inner city

Public housing in periphery

Modernization

Housing estates in high dnensities

Supply of Rented housing

CDA_Areas of compulsory economic development

Hegemony of the public

<u> 1968 - 1989</u>

REHABILITATION

5/1/68: LowQ hurricane

Destruction of private tenement housing

Action private housing

Social housing policy and legislation (housing act)

Areas for Housing Actior

CBHA-Community housing associations, self-help, cooperation

<u>REGENERATION</u>

<u> 1975 - 1985</u>

SDA_Scotish Develop Agency

1.Financing 2.Policy changes **3.**Continuity Innercity 4.Change image **5. Build confidence** 6. Urban Marketing 7.Labour Party GEAR: £70 million (86) **Flexibilization innercity** LEG Local Enterprise Grant for Urban Proj. Campaign "Glasgow's Miles Better"

Public leadership Cities of opportunities

<u>REINVESTMENT</u> 1985 - actual

Focus: Inner city

Service economy

(SDA) Glasgow Action Agency with "board" of personalities, businessmen, politicians

Public agency with private management, style and direction

Catalist of ideas

Local Enterprise Trust

Local Enterprise Co: to foment projects, development in real estate sector, environment, industry

Urban Renewal in the USA

<u> 1950 - 1960</u>			<u>Anos 90</u>
Poverty	<u> 1960 - 1980</u>	<u> 1980 - 1990</u>	Empowerment
Erradication	Local	New	Agenda
Radical changes in	Economic	Privatism	
the physical structure of precarious	Development		Competition for federal funds and
neighbourhoods, eviction of residents	Public-private-	Development Agencies and	strategic
and demolition of precarious buildings.	community Partnerships in	Quasi-private companies parallel	programmes for the physical, social and economic
<u>Urban Renewal</u>	actions with zone or neighbourhood	to local governments.	regeneration, with
synonimous of new neighbourhoods and	character. Reversing	govorninonto.	high level of community
housing	economic decline.	<u>Urban</u> Rodovolonmontv	participation. Clinton Government
3/20/2006	<u>Urban</u> <u>Regeneration</u>	<u>Redevelopment</u> y Reconversion	47

Urban Revitalisation in Detroit, EUA

Change the image & reverse economic decline & social exclusion

•Establishment of Committee New Detroit (1967)

•Establishment of "Detroit Renaissance Inc. (1970): businessmen leaders of major companies to lead process of physical and economic revitalisation

- •New image of the city through the development of a prestigious inner city.
- •Results: Detroit Renaissance Center - "Ren Cen" (1977)

•DEGC-Detroit Economic Growth Corporation (1978) creating an agenda of economic development

• Oportunistic projects, incentives, tax exemption, subsidies.

•Plan "Moving Detroit Forward" with support from Federal Gov.

•National campaign to improve the image of the city

•Local Goverment starts research to support the economic basis of the city

•Empowerment Zone Transition Office (1995)



The rationale of Urban Revitalisation

The potentials of current structures

Different approaches to Urban Revitalisation



?

Different approaches to Urban Revitalisation

Meeting the social & i economic needs without significant alteration in the urban fabric

Changes may be introduced in order to fit the new urban environment as part of a conservation effort Demolition of obsolete structures, new uses and functions to meet actual social & economic needs of the city

Source: Claudio Acioly, IHS, 1999.

CONSERVATION X REHABILITATION X REDEVELOPMENT

Keeping the personality and uniqueness of the site

Urban

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Regeneration

Changing the personality of the site and creating a new profile (future view)

URBAN REVITALISATION

Gradual and Incremental Changes

Urban Revitalisation

Different approaches to Urban Revitalisation

CONSERVATION 🔀 REHABILITATION 🔀 REDEVELOPMENT

Urban revitalisation defined as an approach to reverse ongoing physical & social deterioration and economic decline that excludes urban areas and their inhabitants from the city-wide urban development process. It recaptures the social and cultural heritage, derelict land, obsolete buildings, the built-up space, local economies, infrastructure and services by integrating them into the local urban physical, economic, administrative, juridical, social and political systems in place.

URBAN REVITALISATION

Source: Claudio Acioly, IHS, 1999.

Urban Renewal in Germany 1

Law on Urban Renewal, 1971

• The law aims at strengthening the economic functions of urban centers and villages.

• To eliminate the backwardness/deficit/decay in urban planning through the demolition of buildings and restructuring of inner cities.

•Demolition is not longer utilised.

Urban Renewal in Germany 1

PRIORITIES FROM 1984 ONWARDS

- 1. Renewal, reconstruction and relocation of buildings (residentials)
- 2. Revitalisation of apartment buildings dated from the end of 60's
- 3. Reorganisation of traffic in inner cities;
- 4. Environmental protection, decontamination of soil, water, sewage..
- 5. Supply of energy (heating);
- 6. Improvement of infrastructure to respond to the needs of various types and modern businesses.

Urban Renewal in England 1

Urban renewal has many facets.
No single legislation covering all spectrum of urban renewal (physical, social, economic, community, etc)
No single definition of "urban renewal"

Local Government Grants Act (1969) Inner Urban Areas Act (1978) Local Government Panning and Land Act (1980)

Trend: concentrate on process of decay of inner cities of large and mid-sized industrial centers.

- •Building & renovation of housing in social and private sectors;
- Promotion of economic activities;
- •Direct intervention to halt urban decay;
- •Incentives to businesses of medium and small scale;
- •Employment and training plus social infrastructure.

Urban Renewal in England 1

White paper for Inner Cities 1977; Action for Cities, 1988;

Priorities of the Programme "Actions for Cities"

- 1. FOCUS: improve economic, social and environmental conditions of inner cities.
- 2. Tackle problems of structural economic decline of old English cities;
- 3. Revitalisation Programme
- 4. Encourage businesses and entrepreneurial initiatives;
- 5. Improve or demolish industrial and residential areas in process of decay.
- 6. Prepare the soil/ground for reconstruction & improve housing conditions.

Urban Renewal in FRANCE

- Since 1958: systematic policy of urban renewal
- **FIRST**: option for demolition + eviction + resettlement
- **<u>1962 (Malraux law)</u>**: preservation of buildings & urban space of historical and cultural value
- **<u>1975</u>**: the eviction policy is abandoned.
- **EMPHASIS**: improve residential buildings, maintenance, refurbishments;
- SLOGAN: "reconquete urbaine", revitalize the city via cautious urban renewal
- **From 50's:** building contractors & investors working together in the process of urban renewal, incipient forms of PPP (1930's)
- The first mixed economy enterprises

Urban Renewal in FRANCE

Up to 1975:

Urban renewal means a series of procedures meant to launch a systematic demolition of old neighborhoods/districts and/or urban areas in poor state of conservation, classified as SLUMS / BIDONVILLES.

Urban Renewal in The Netherlands 1

DEFINITION, "urban & village renewal act, 1985".

A systematic effort in the field of urban planning and construction as well as in the standard of social, economic, cultural and environmental life in order to

preserve,

repair,

improve,

restructure or demolish (clearance)

built-up areas in the communities.

Urban Renewal in The Netherlands 1

CHANGE IN LEGISLATION, 1981 = new definition

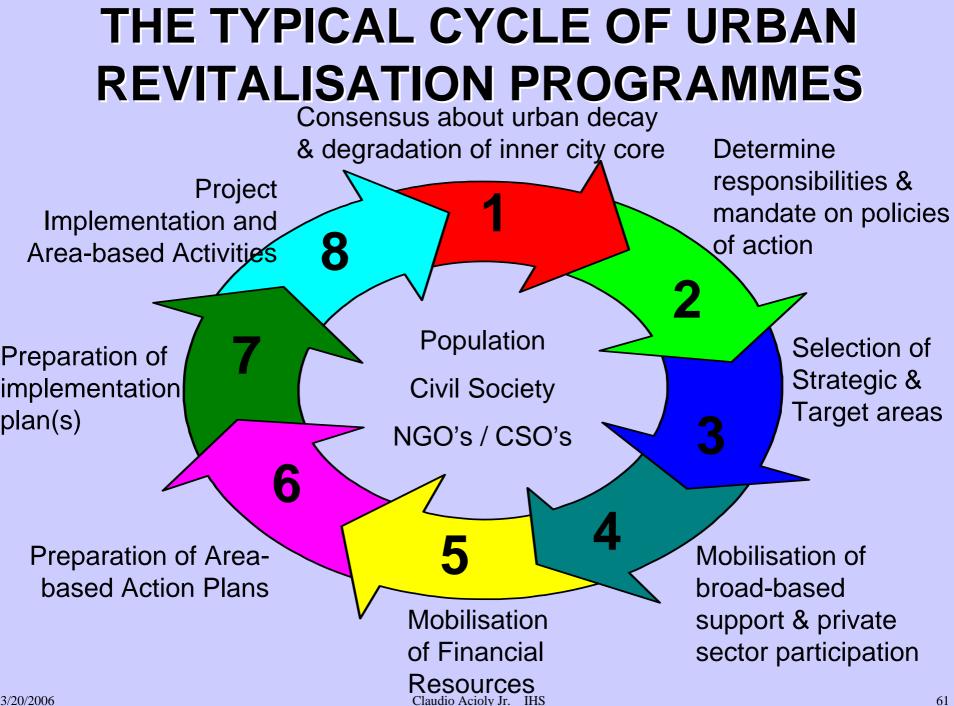
An intensive adaptation of the urban environment in general (residential and employment zones and productive areas built before 1970), and areas in process of decay,

То

The wishes and current standards,

For the benefit of those wo live, work and perform their commercial activity.

Maintenance and management are excluded (this will change in the 90's).



THE PROCESS OF DETERIORATION AND URBAN DECAY

Services & Infrastructure become inefficient Social conditions and welfare of residents deteriorate The building stock is in process of decay Economic conditions are declining rapidly Poor management and administrative incompetence Public safety is affected

Demand for ACTION

Relevance and Contemporary

Obsolete

Financial Resources

Legal and institutional basis for PLANS and ACTIONS

WHAT TO CONSIDER WHEN TACKLING URBAN DECAY ?

1. Age of buildings and constructions **2.** Physical conditions of structures **3.** Nature & quality of roads and accesses 4. Nature, quality and quantity of services & infrastructure **INTERVENTION 5.** Densities of population and housing **INITIATED BY THE** GOVERNMENT 6. Land Use 7. Conditions of the urban environment 8. Cultural and social dimensions **9.** Economic and productive basis of the place **10.** Existing relations with neighbouring barries 11. Legal and Juridical aspects of constructions and land us **12.** Local organisational capacity **13. Institutional arrangements**

Demand for ACTIONS Revitalise the city

PLAN OF ACTION RENEWAL REDEVELOPMENT PRESERVATION CONSERVATION REHABILITATION GRADUAL IMPROVEMENT GRADUAL URBANIZATION

APPROACHES

CAPITAL \$\$\$\$ **URBAN LAND BUILDINGS SERVICES INFRASTRUCTURE** PEOPLE **BUSINESSES ENTERPRISES** HOUSING

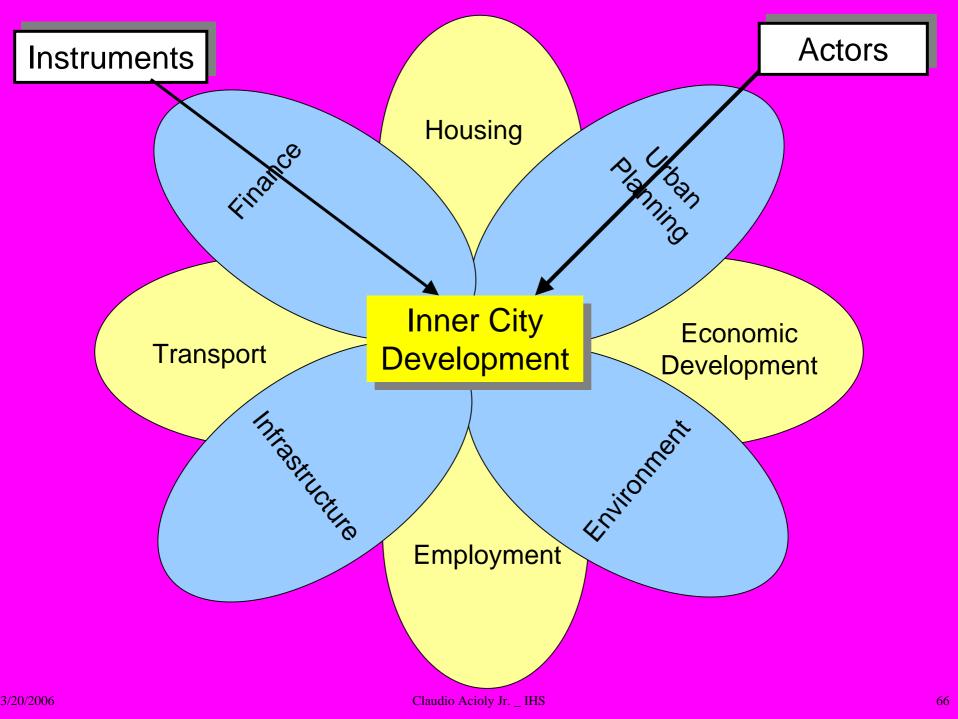
ELEMENTS

- •Conditions in the built-up space and building stock
- •Function of the locality within the city-wide development context
- •Financial resources of Municipal government
- •Financial capacity of inhabitants / end-users
- Population density and housing densities
- •Circulation, traffic, transportation needs
- •Public services and infrastructure
- •Potentials for local economic development

URBAN REVITALISATION

Requires specific instruments, techniques, methods, and specialised project tactics that foster popular support, political acceptance, financial sustainability and administrative strengthening.

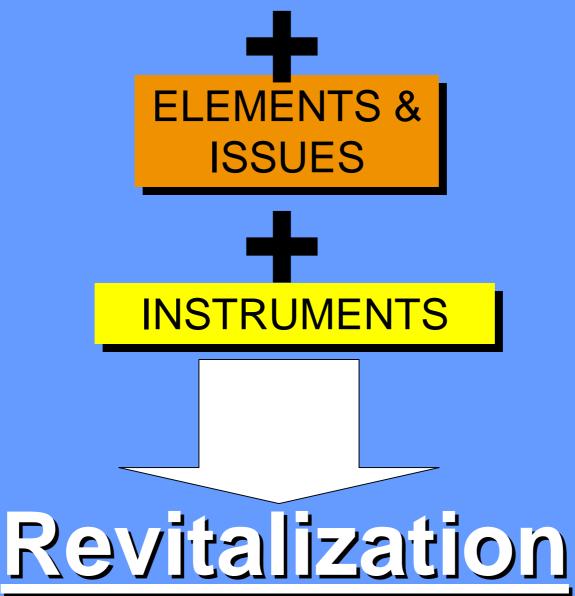
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Enabling Instruments

- PPP
- PPCP
- Land Readjustment
- Transfer of Development Rights
- Enterprise Zones
- Area-based management
- Strategic Planning
- Local Agenda 21
- Other land use and participatory planning instruments...





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Part 3

Getting to know the PROBLEMS



SIMILAR PROBLEMS ??

BUT what type of problems are we talking about in inner city contexts?

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The Decline of GLASGOW, Scotland



The Decline of GLASGOW, Scotland

•Disappearance of the manufacturing and industrial basis (boats, trains, arcs, textile, iron)

•Complete loss of industrial basis (71-83) with loss of industrial employment up to 45%

•Dramatic population decline: - 33% or 1.12 million (1939) to 725.000 (1986)

Housing in very precarious conditions and poverty;

• Perverse effects in the inner city: vacant & derelict land and obsolete buildings

•Flight from the inner city by middle income population

•Empoverishment of the population & slums (visible in inner city)

Baltimore

DECLINE OF BALTIMORE

- Decline of the industrial basis
- •Dramatic loss of population: 950,000 (50) to 750,000 (1999)
- •Dramatic reduction in total employment: 47,000 (1970-1987)
- •Desappearance of the PORT and rapid degradation of the builtup space
- •Change in the profile of population: 65% white in 1960 to more than 60% non-white in 90.
- •Complete deterioration of the inner city: 1920-50 there was no private investment in the building stock
- •2 Million of ft² of storage space (warehouses) vacants
- Migration of middle & high income groups towards suburbs

Minsk

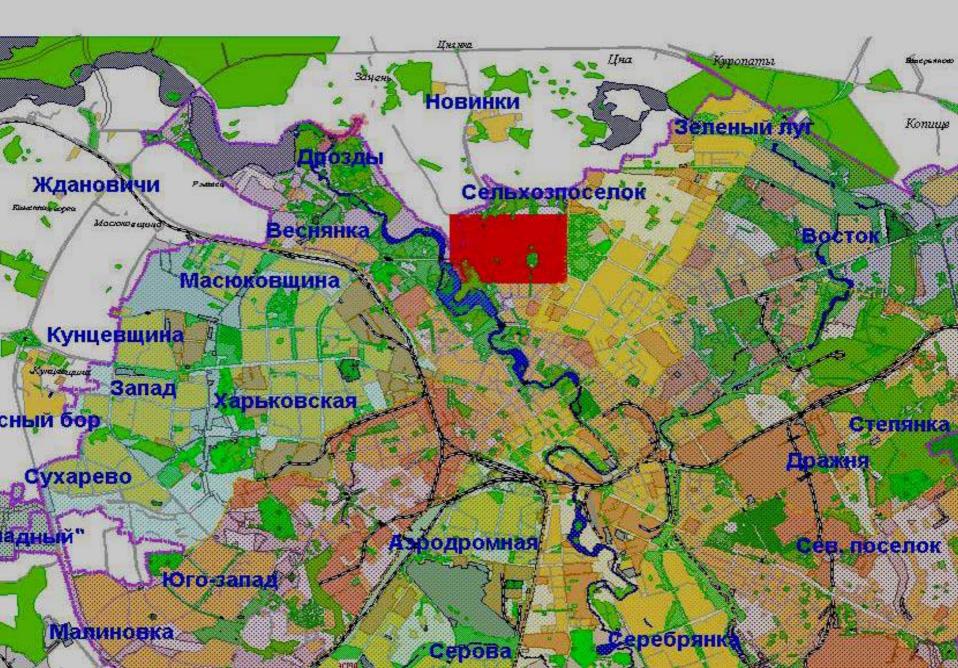
Source: Marharyta Yahorava, UMC 2003.

The territory of Minsk Inner City (the zone of light yellow color)





City map with marked area



Problems of Minsk' inner city

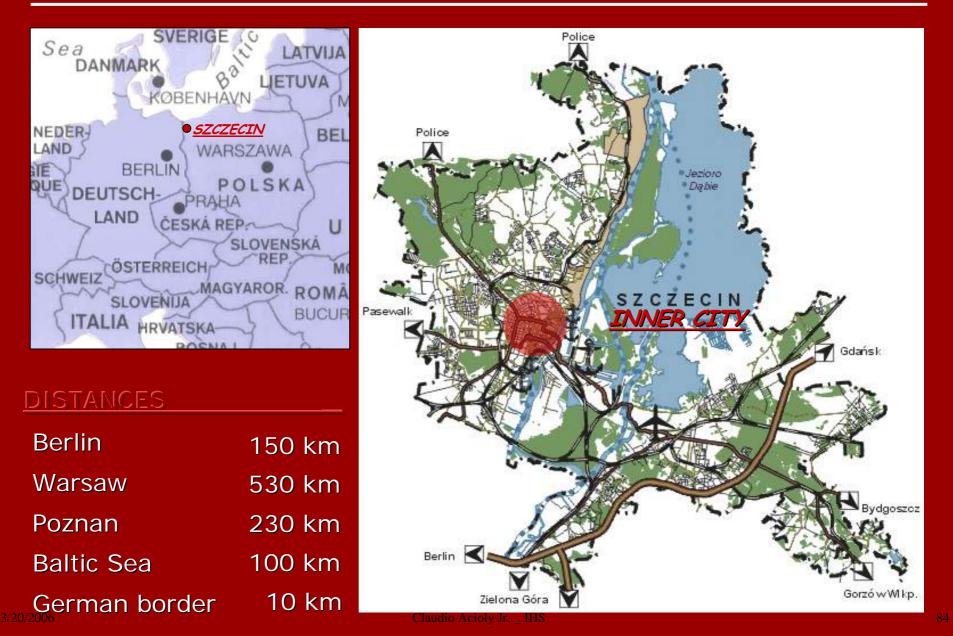
- Inefficient land use
- Lack of public investments into historical core revitalization and development
- Transport
- Environment protection
- Decline of engineering infrastructure
- Loss of identity
- Investments attraction
- Ineffective system of management on the local level
- Contradictions among sectors





Area: 301km² Population: 418 000







INNER CITY

DEVELOPMENT OBSTACLES

- deterioration of historical city housing stock
- lack of central commercial / cultural pedestrian zone
- · large commercial centres damaging urban structure of the inner city
- public gardens frozen areas, informal settlement
- low security
- bureaucracy, ending validity of allocation plans
- not efficient land investment
- NOT EFFICIENT ACCESSIBILITY, lack of efficient infrastructure network connecting city with strategic external centers



NOT ATTRACTIVE FOR INVESTORS





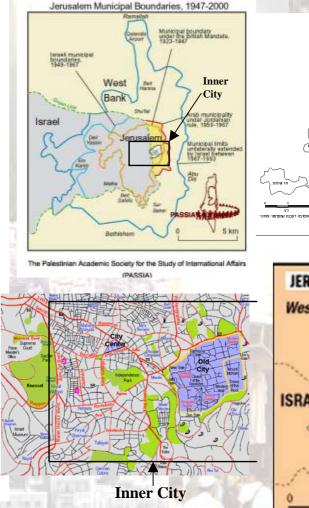


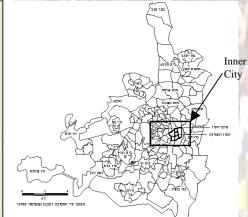
Jerusalem

Source: Hadasa Lev, UMC 2003

Jerusalem – Inner City

- Population of Jerusalem –
 633,700. 68% Jewish, 32% Arab
- Jerusalem is socially divided to east and west:
 - The west is mainly occupied by Jews, and the East mainly by Arabs.
- Jerusalem is also divided into religious and secular Jews
- The inner city as three centers:
 - The old city religious center
 - The city center (west)
 - The east center (east)







Source: Hadasa Lev, UMC 2003

Mismatch between Economic development needs and the development of the city

Congestion, Old buildings, Not many place to go out. Young and skilled human resources especially secular Jews leaving the inner city and the city

Distrust of citizens In government

Lack of Security

Conflicting views over Conservation verses Redevelopment



Lack of Vision Lack of master plan for Jerusalem Lack of an integrated And participatory approach For developing the city

Problem

auses

Conflicts between social groups

Between Arabs and Jews, and between Religious and secular

Political tensions over land

Historical tensions over land

Source: Hadasa Lev, UMC 2003

Jerusalem – The holy center For three religions Jews, Muslims, Christians No separation between Religion and State

Different philosophical outlooks about the Meaning of a Jewish state



Lusaka's population (2002): 1,103,413.

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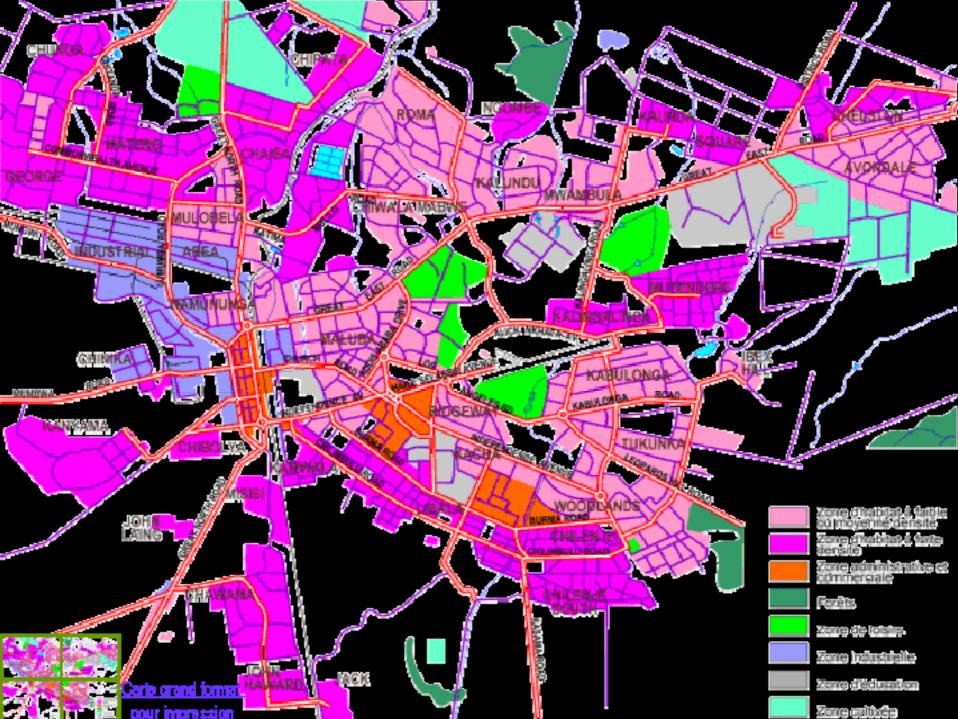
Source: Linus Mwela Kunda



THE INNER CITY

- It represents only a smaller part of the City but contains all Services.
- It has not changed much in size from the time it was founded.
 - It is mainly a business center and has very few housing stock.
- It is congested from 07:00hrs to 19:00hrs and is empty at night.



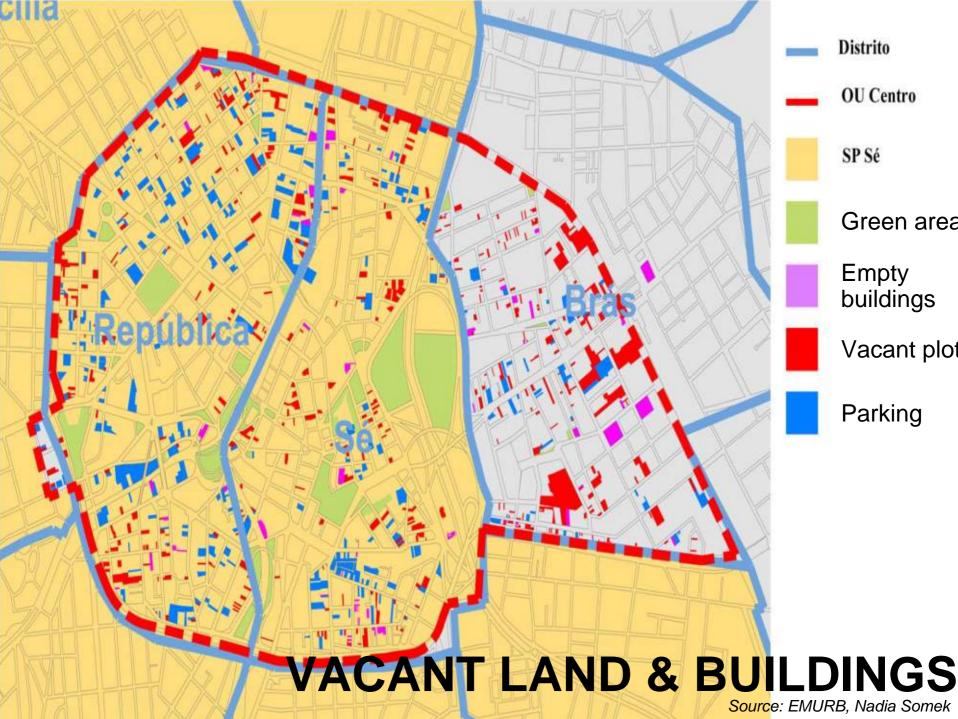


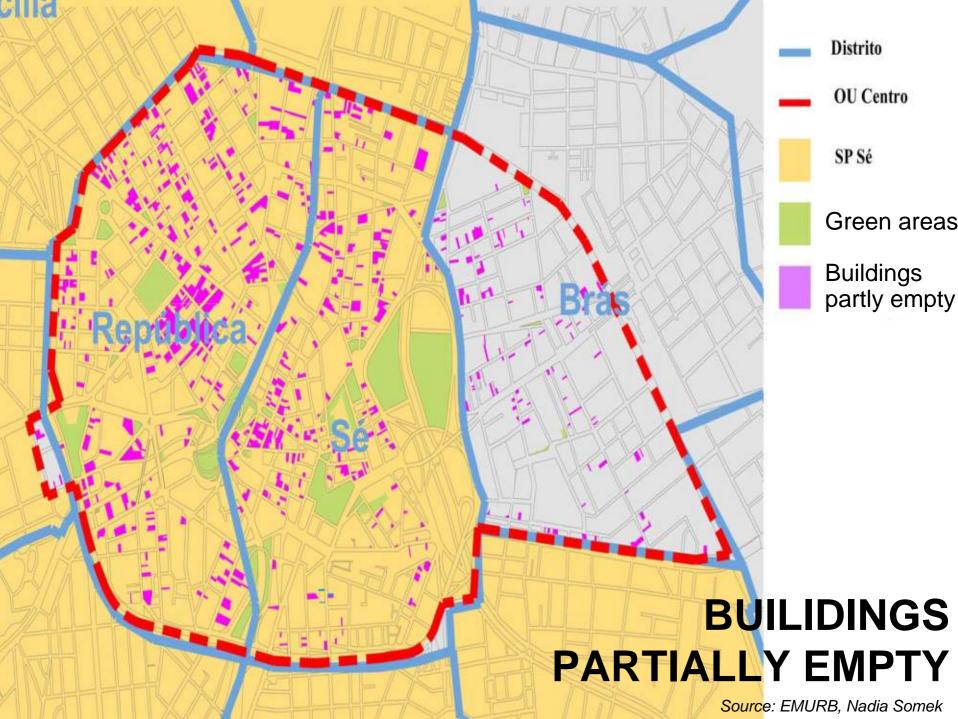
Problems of Lusaka's inner city

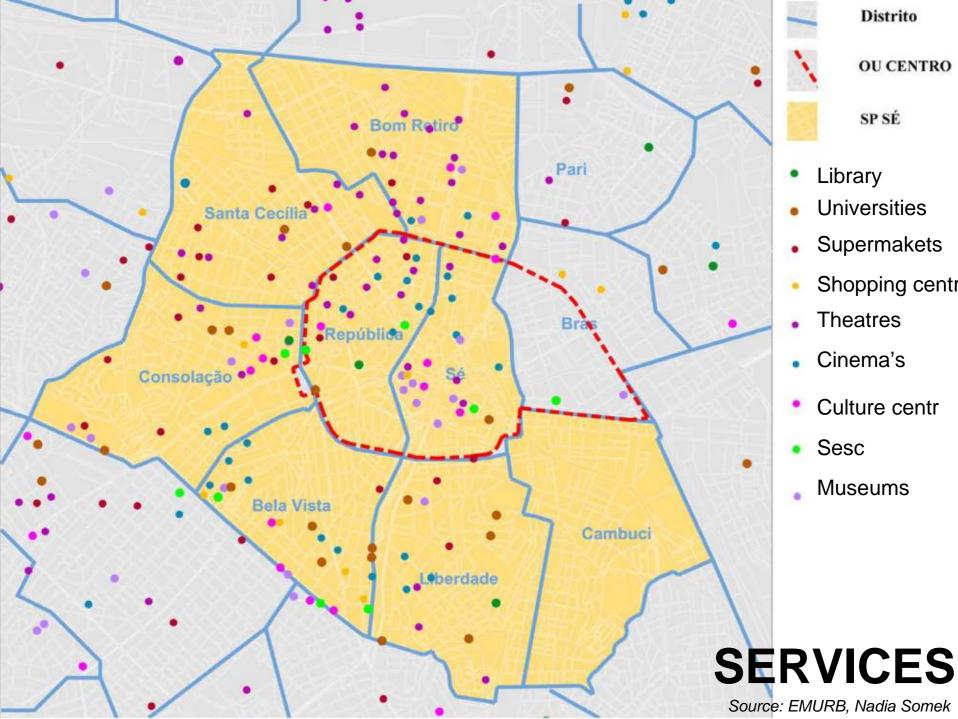
Source: Linus Mwela Kunda

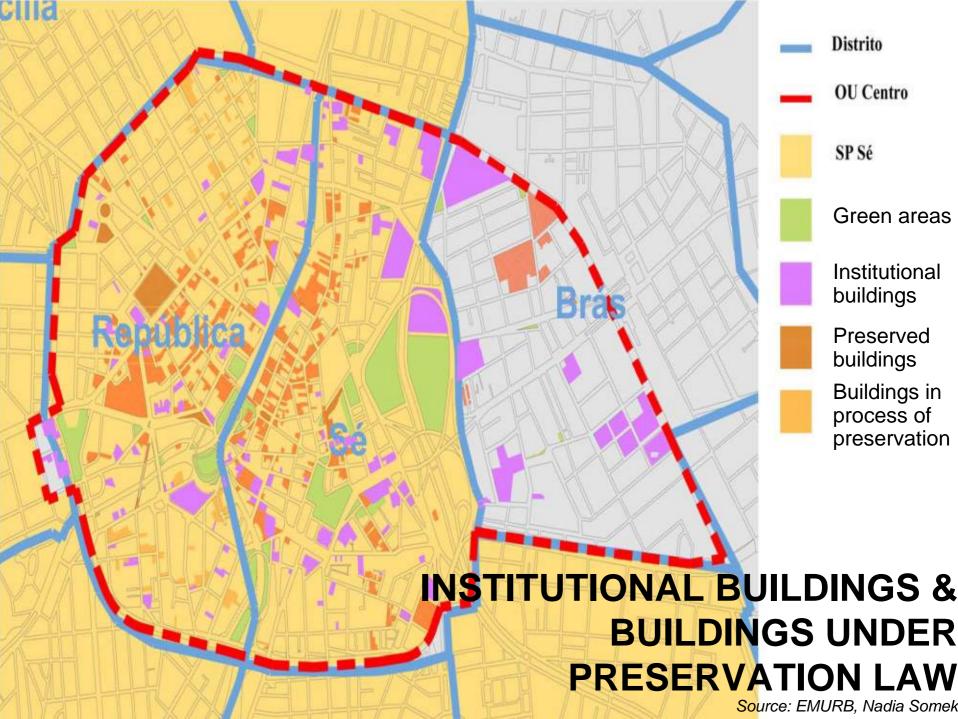
- Reduced funding from the Central Government to the Lusaka City Council
- Traffic congestion due to the increased number of people buying Motor vehicles. This is due to the unreliable Public Transport System.
- Increased number of People in informal Employment.Most if not all do not pay tax at all.
- Increased levels of Vandalism of Public Property etc.
- Increased number of Street Vendor taking up the circulation space within town this has worsened garbage collection system.
- Most Buildings exhibit a decline in occupancy due to the cost of Rent resulting from high Ground Rates, Tax on Property etc. The unfavourable conditions existing within the Inner City discourage people from passing time here and only go to do the necessary.
- There are a number of uncompleted buildings which make the Inner City unattractive and dangerous to the People.
- The illegal constructions also make the city Ugly.

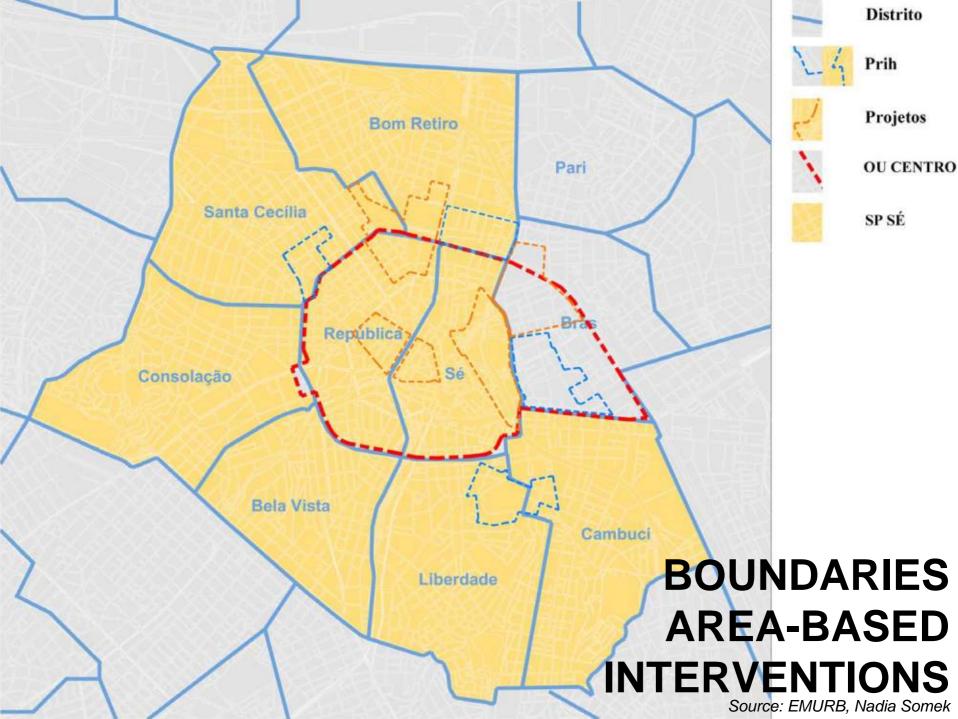
















Inner city problems?

Whose problems?



3/20/2006

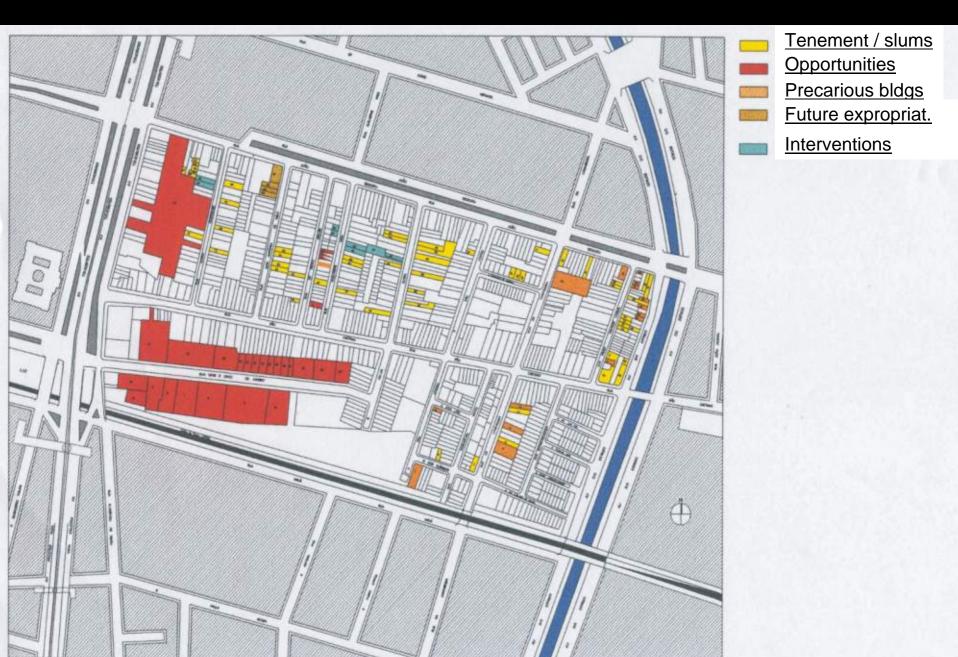
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Problem Areas Identified by Municipal Government

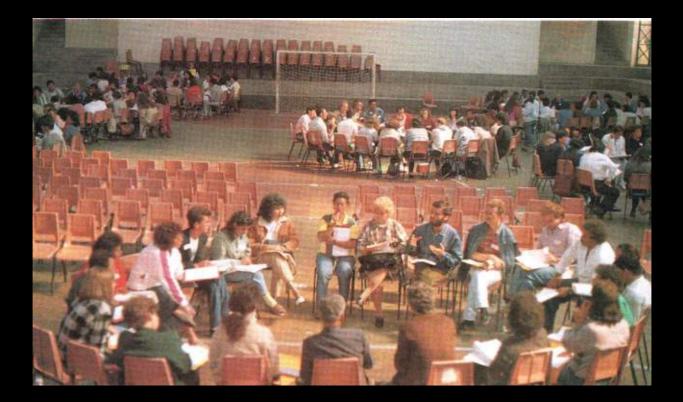


- Predominantly low income population residing in inner city districts
- Greater percentage of women household heads than in other regions
- Predominance of aged population
- Continuous loss of resident population
- Incidence of large scale rental housing
- Large number of vacant buildings and residential units
- Concentration of employment

Housing problems in São Paulo's inner city



Results & Findings of a Stakeholders Consultation on Inner City Problems



BUSINESS SECTOR

•The city center is abandoned by the municipal government •The center is now without an identity The center is confused There is a lack of private investment •The flight of the elite who used to live here Decrease in residential use Overlapping of public agencies Lack of planning vision in the government Lack of parking space •Zoning law obsolete (1972) Metro is a main reason to deterioration of inner city Population is not educated Lack of commercial and touristic attractions •Transfer of resources to other "centralities" •Excessive incentives to invest in other localities in the city.

POPULAR MOVEMENTS AND CBO's

- Lack of social housing
- Complete disorder between vehicles, street vendors and pedestrians
- •Discrimination by municipal government in handling the conflict of interests and uses
- Gradual eviction of low income population during the last 30 years
- Absence of movement of people / pedestrians during the night
- •Vacancy & abandonment in residential sector buildings are empty and abandoned
- Inner city has complete infrastructure but low quality of urbanity/housing
- •Absence of public awareness/education on handling garbage
- •Many buildings are covered with graphities

MUNICIPAL GOVERNMENT

- Loss of identity of the center
- Loss of cultural value
- Utilisation of downtown was not programmed
- Inner city has lost its basic flagship character
- Downtown is dirty
- There is sub-employment
- A sense of insecurity and lack of safety for citizens
- It is the destination of illegal products
- There are gangs formed (street vendors)
- Quality of residential life is bad
- Loss of population
- Preserved buildings & artifacts are underutilised or not used at all
- Absense of state in planning & public space mangement
- No integration between public and private domains
- Lots of public space invaded by private actors
- Low mobility
- Excessive accessibility to the center

Common Opinion

- Absence of a strategic and multidisciplinary project for the inner city
- Lack of articulation between the various municipal agencies
- There is no institutional framework to deal with the matrix-based actions of the municipal government
- Weak pro-poor policies in the inner city
- Absence of a land use policy towards the inner city
- Lack of an effective policy towards urban & architectural heritage preservation











EVOLUÇÃO DA SUPERFÍCIE EDIFICADA





ESCALA GRÁFICA APROXIMADA

0 10# 20# 50# 100#





OPPORTUNITIES

- Re-use of real state, buildings, empty spaces;
- *Re-furbish and restoration of housing and business units*
- Interest of cultural and tourism investments;
- Funding resources mobilisation
- Attractiveness: visual impact once intervention is successful;

STRENGTHS

- Central location;
 Physical identity: natural and architectural heritage
- Protection policies;

Easy accessibility;

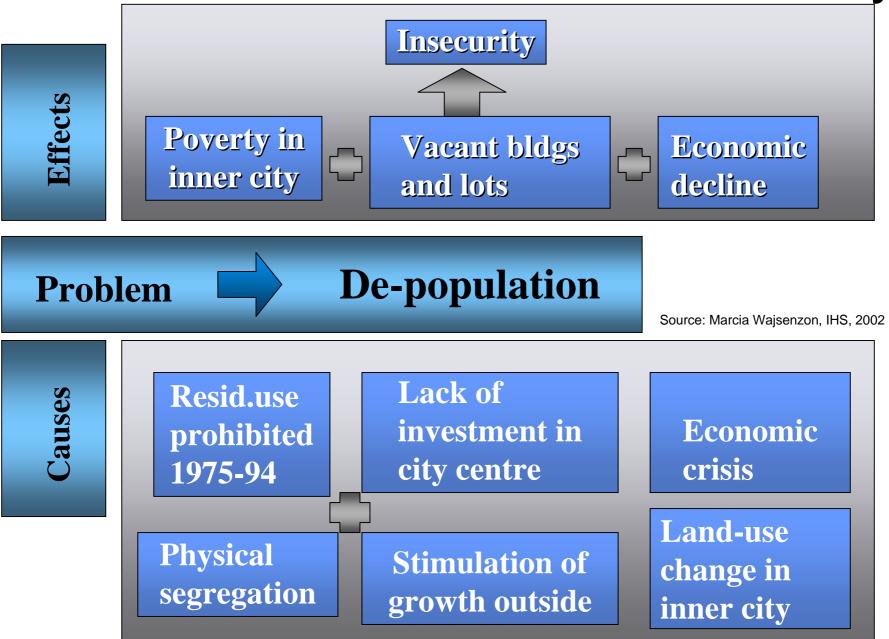
- Existing infrastructure;
- Real State: CBD, high land value;
- Economy: retail commerce, business sector, cultural industries
- Congestion, lack of parking places;
- De-investment of public and private sectors
- Depopulated;
- Obsolete and deteriorated properties;
- Vacant properties;
- Lack of market demand;
- Real estate moving to other areas
- City growth to other areas;
- Sub-centres competing with city core;
- Flight: enterprises moving out to other areas and other cities (as Sao Paulo);

- -Poverty of local residents
- Lack of local government interest to the inner city core
- No policy priority



WEAKNESSES

Problem Tree of Rio de Janeiro's inner city



THE PROCESS OF DETERIORATION AND DEGENERATION

- •Services & Infrastructure become inefficient
- Social conditions deteriorate
- •Building stock is in process of deterioration
- •Economic conditions are in decline
- •Management & administration are inadequate vis-à-vis the problems

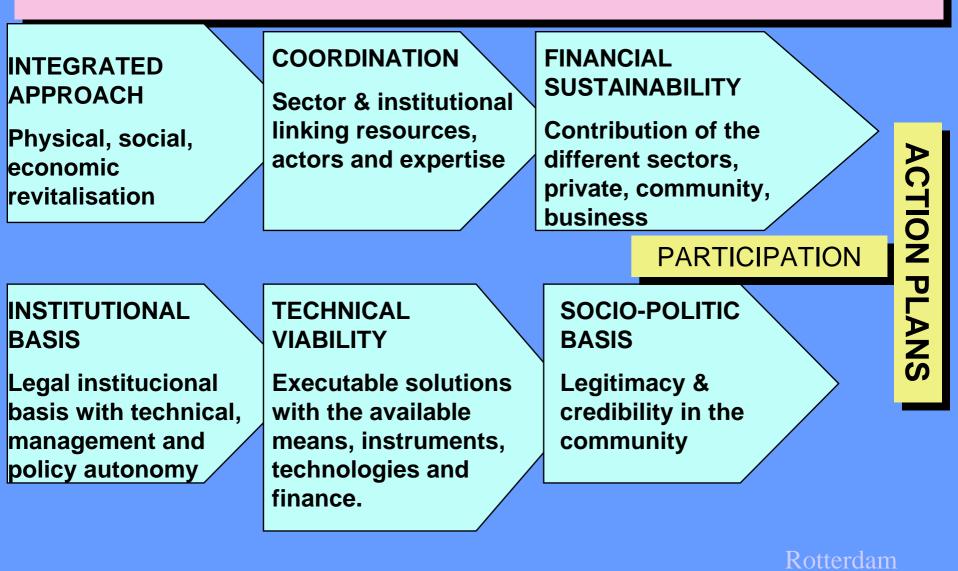


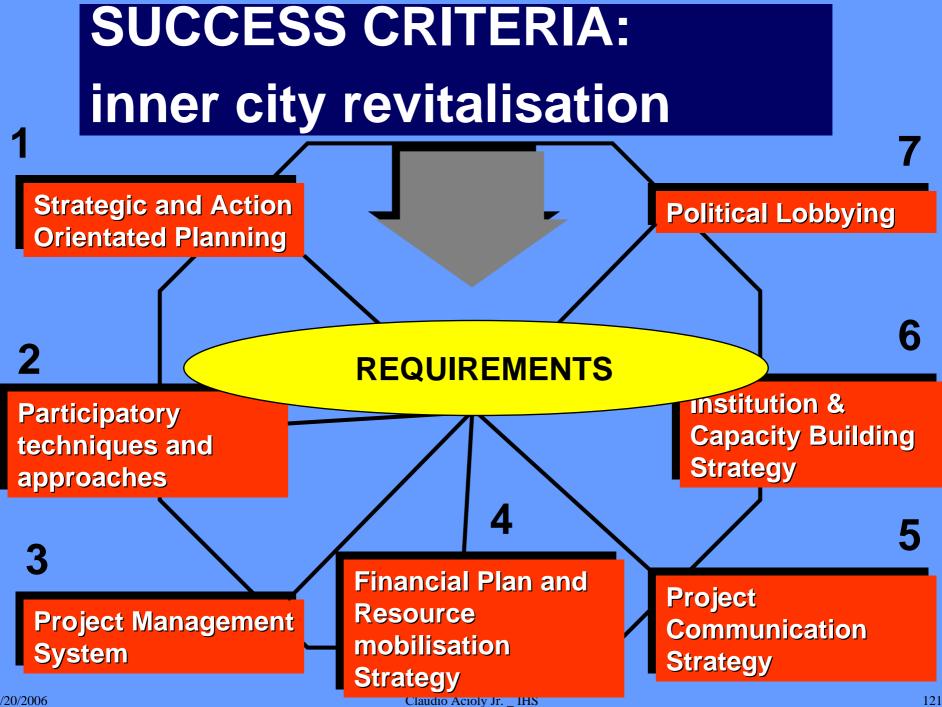
Relevance and Contemporary Obsolescence Financial Resources Legal & Institutional basis for plans and actions Participation of social, economic and political stakeholders

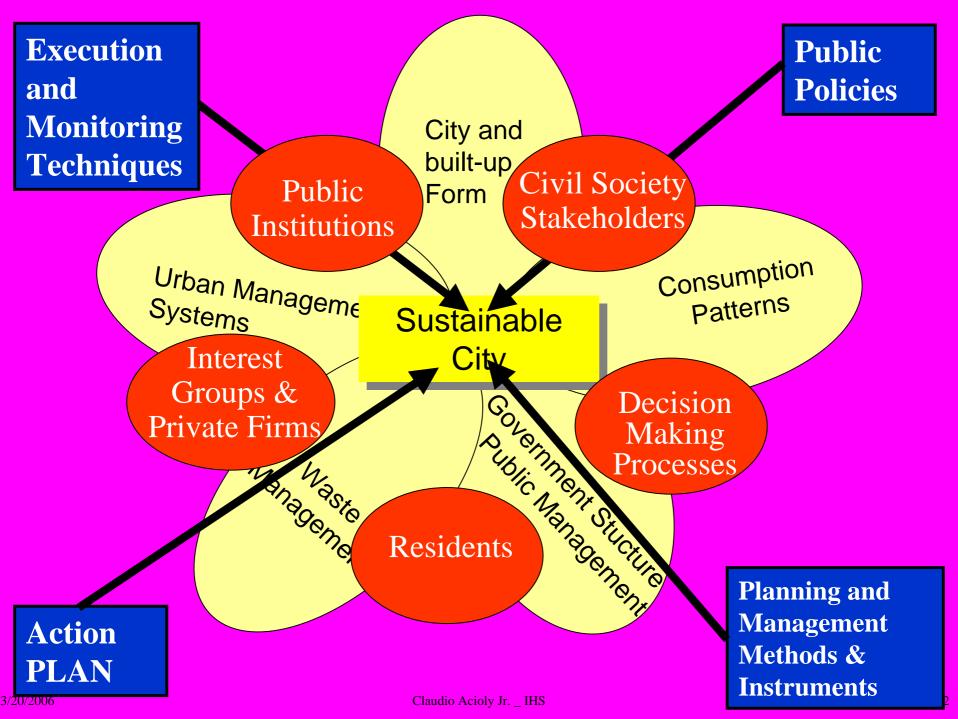


We need to think profoundly in the pre-requisites if one wants to accomplish the objectives of revitalisation!

PRE-REQUESITES FOR THE SUCCESS OF THE URBAN REVITALISATION POLICY: government intervention

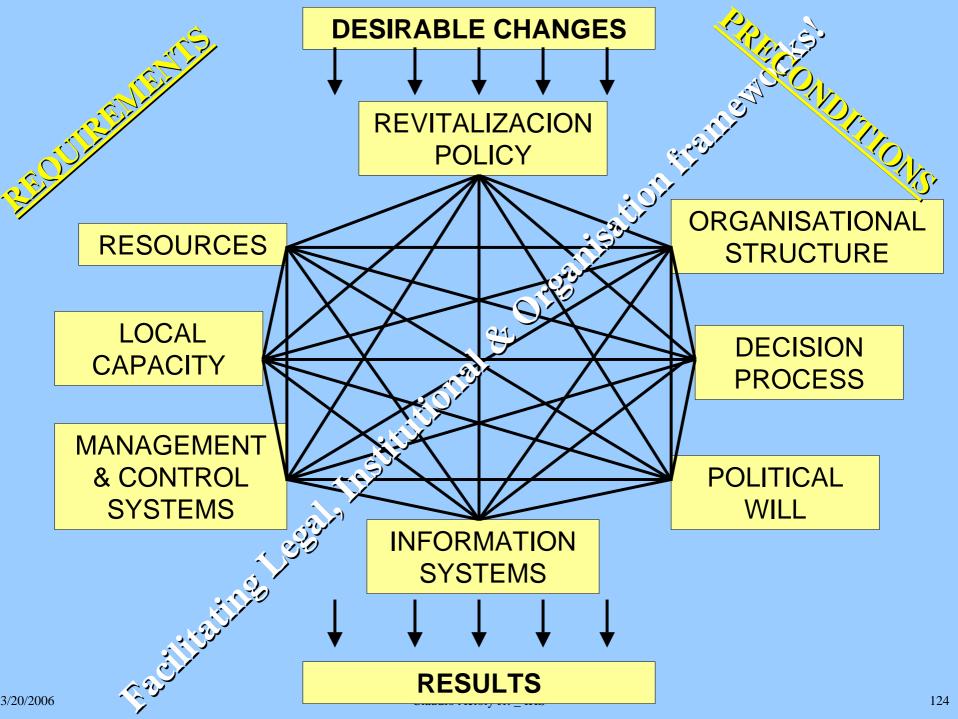






The need to design a multi sector, multi agency integrated approach requires:

- A good understanding of the building stock and its potentials
- A good understanding of the local economy: the role of different local business sectors and enterprises within the global city development
- A stakeholders analysis to build synergies and partnerships
- The design of good strategy for resources mobilisation and financial support of Local governments and private parties
- The setting up of a conductive institutional arrangement and organisational management mechanisms
- A market survey to identify trends in real estate, land and housing markets
- Knowledge about the willingness and ability to pay of local residents
- A holistic view regarding circulation of people and goods, traffic and public transport





THE END!